



## Notice of Non-key Executive Decision

<b>Subject Heading:</b>	<b>Highways Investment Programme 2019/20</b>
<b>Cabinet Member:</b>	<b>Councillor Osman Dervish</b>
<b>SLT Lead:</b>	<b>Dipti Patel Assistant Director of Environment</b>
<b>Report Author and contact details:</b>	<b>Akin Akinrujomu</b> akin.akinrujomu@havering.gov.uk 01708 434 865
<b>Policy context:</b>	The Highways Resurfacing Policy (2018) includes specific commitment to improving Havering's highways with targeted resurfacing works.  Highways Act 1980 outlines a duty of the Council to maintain the highways at public expense to a safe and passable condition.
<b>Financial summary:</b>	The agreed capital value of £10.8m for the 2019/20 highways investment programme of works in Appendix 1.
<b>Relevant OSC:</b>	Environment
<b>Is this decision exempt from being called-in?</b>	This is a non-key officer decision and as such "Call-in" does not apply

The subject matter of this report deals with the following Council Objectives

Communities making Havering  
Places making Havering  
Opportunities making Havering  
Connections making Havering

**Part A – Report seeking decision**

**DETAIL OF THE DECISION REQUESTED AND RECOMMENDED ACTION**

To note the Highways Investment Programme for 2019/20 detailed in **Appendix 1**.

**AUTHORITY UNDER WHICH DECISION IS MADE**

This authority is being made under Part 3 paragraph 3.3(a) and (b) which allows a member of the leadership team:

- (a) To take any steps necessary for proper management and administration of allocated portfolios and;
- (b) To exercise all the powers delegated as far as legally permissible

**STATEMENT OF THE REASONS FOR THE DECISION**

The length of the highway network in Havering consists of 740km of carriageways (roads) and nearly 1,070km of footways, making it the second largest highway network in London. Havering, in its capacity as the Highway Authority, has a statutory duty to maintain the public highway (Highways Act 1980 s41) but fulfilling that statutory duty with such an extensive highway network can be challenging and expensive. With the finite levels of capital funding available, the Council must ensure any spend deliver the maximum benefit to the highway network.

Proactive resurfacing helps the Council fulfil its statutory duties under the Highways Act, and supports both the Council's vision and outcomes in the Corporate Plan.

In accordance with the agreed Highways Resurfacing Policy the proposed locations for resurfacing works within the borough roads and pavements are set out in Appendix 2 based upon the "worse-first" approach.

The locations identified for resurfacing considered the most in need of improvement based upon the recent United Kingdom Pavement Management System (UKPMS) condition surveys undertaken on every road and pavement within Havering.

The worst-first list has been verified by qualified engineers and any amendments made for the following reasons:

- A different treatment type is needed due to type of surface and its impact on vehicle speed and braking
- The exact extent of the surfacing can be extended or contracted for traffic management, logistical reasons
- The location may already have been resurfaced since the latest condition survey data

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### **OTHER OPTIONS CONSIDERED AND REJECTED**

Preventative ongoing small-scale maintenance works assist in keeping the roads and pavements to a safe and reasonable level, although the programme listed in Appendix 2 are determined essential based upon the worse first policy. No further capital investment would result in further deterioration of highways assets resulting in more costly repairs, and potential safety implications.

### **PRE-DECISION CONSULTATION**

Briefings held with lead Cabinet Member.

### **NAME AND JOB TITLE OF STAFF MEMBER ADVISING THE DECISION-MAKER**

Name: Akin Akinrujomu

Designation: Programme Manager – Highways Investment Programme

## **Part B - Assessment of implications and risks**

### **LEGAL IMPLICATIONS AND RISKS**

The London Borough of Havering as Highway Authority has a statutory duty to maintain the public highway at public expense under the Highways Act 1980 (s41) ensuring it is in a safe and passable condition.

### **FINANCIAL IMPLICATIONS AND RISKS**

A capital allocation has been made available for the resurfacing works is available as part of the four-year Highways Investment Programme for 2019/2023. The total capital for 2019/20 is £10.8m

Due to the nature of highways resurfacing works, unforeseen circumstances within the highway construction phase may cause the volume of works to change, along with associated costs. To ensure the budget does not incur any overspend, all costs will be strictly monitored and controlled.

There is a financial risk should the programme not be delivered as planned including the risk of accidents occurring in the chosen locations, which the Council could be financially liable in terms of third party claims.

**HUMAN RESOURCES IMPLICATIONS AND RISKS  
(AND ACCOMMODATION IMPLICATIONS WHERE RELEVANT)**

There are no implications to note.

**EQUALITIES AND SOCIAL INCLUSION IMPLICATIONS AND RISKS**

The Public Sector Equality Duty (PSED) under section 149 of the Equality Act 2010 requires the Council, when exercising its functions, to have due regard to:

- (i) the need to eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010;
- (ii) the need to advance equality of opportunity between persons who share protected characteristics and those who do not, and;
- (iii) Foster good relations between those who have protected characteristics and those who do not.

Note: 'Protected characteristics' are age, sex, race, disability, sexual orientation, marriage and civil partnerships, religion or belief, pregnancy and maternity and gender reassignment.

The Council is committed to all of the above in the provision, procurement and commissioning of its services, and the employment of its workforce. In addition, the Council is also committed to improving the quality of life and wellbeing for all Havering residents in respect of socio-economics and health determinants. It will often be the case that difficult decisions need to be made that have an adverse equality impact but other relevant factors, such as finite budgets, can and will outweigh the Council's equality duty. This is permissible provided a conscientious balancing exercise of relevant factors takes place based on the evidence.

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**Part C – Record of decision**

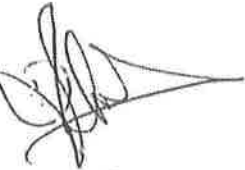
I have made this executive decision in accordance with authority delegated to me by the Leader of the Council and in compliance with the requirements of the Constitution.

**Decision**

Proposal agreed

**Details of decision maker**

Signed



Name: **Mrs Dipti Patel**

**Assistant Director of Environment**

Date: 3/7/19

**Lodging this notice**

The signed decision notice must be delivered to the proper officer, Debra Marlow, Principal Democratic Services Officer in Democratic Services, in the Town Hall.

**For use by Committee Administration**

This notice was lodged with me on 24/9/2019

Signed





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## Appendix 1

### Highways Investment Programme 2019-20: List of locations - Carriageways

No	Road_Name	Ward	Extent	Treatment_Description
1	MARDEN ROAD	Romford Town	All of Road	CW Resurfacing 40mm Worst First
2	LODGE LANE	Mawneys	Frinton Road to Craven Gardens	CW Resurfacing 50mm Glass Grid Worst
3	CLOCKHOUSE LANE	Havering Park	Firbank Avenue to Dominion Way	CW Resurfacing 50mm Glass Grid Worst First
4	CLOCKHOUSE LANE	Havering Park	Highfield Rd to Collier Row Road	CW Resurfacing 50mm Glass Grid Worst First
5	GROSVENOR DRIVE	Hylands	All of Road	CW Resurfacing 100mm Worst First
6	HARWOOD AVENUE	Squirrels Heath	All of Road	CW Resurfacing 100mm Worst First
7	MACDONALD AVENUE	Squirrels Heath	All of Road	CW Resurfacing 40mm (Part) 100mm (Part) Worst First
8	SOUTH DRIVE	Squirrels Heath	All of Road	CW Resurfacing 100mm Worst First
9	REED POND WALK	Pettits	All of Road	CW Resurfacing 100mm Worst First
10	HILL GROVE	Pettits	All of Road	CW Resurfacing 100mm Worst First
11	ELMHURST DRIVE	Hylands	All of Road	CW Resurfacing 100mm Worst First
12	GERARD GARDENS	South Hornchurch	All of Road	CW Resurfacing 100mm Worst First



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No	Road_Name	Ward	Extent	Treatment_Description
13	SOUTH VIEW DRIVE	Upminster	All of Road	CW Resurfacing 100mm Worst First
14	OAK GLEN	Squirrels Heath	All of Road	CW Resurfacing 100mm Worst First
15	COTTONS APPROACH	Brooklands	All of Road	CW Resurfacing 40mm Worst First
16	WESTERN ROAD	Romford Town	Mercury Gdns to Junction Road	CW Resurfacing 40mm Worst First
17	THE APPROACH	Upminster	All of Road	CW Resurfacing 100mm Worst First
18	MASHITERS WALK	Pettits	Havering Drive to Marshall Drive	CW Resurfacing 100mm Worst First
19	LYNDHURST DRIVE	Hylands	All of Road	CW Resurfacing 100mm Worst First
20	ETHELBURGA ROAD	Harold Wood	All of Road	CW Resurfacing 100mm Worst First
21	HILLVIEW AVENUE	Emmerson Park	River Ravensbourne to Cranham Gardens	CW Resurfacing 100mm Worst First
22	LOUISE GARDENS	South Hornchurch	All of Road	CW Resurfacing 100mm Worst First
23	WINDSOR ROAD	Hylands	All of Road	CW Resurfacing 40mm Worst First
24	SIMS CLOSE	Romford Town	All of Road	CW Resurfacing 100mm Worst First
25	MOUNT PLEASANT ROAD	Havering Park	All of Road	CW Resurfacing 40mm Worst First
26	BETTERTON ROAD	South Hornchurch	All of Road	CW Resurfacing 40mm Worst First

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No	Road_Name	Ward	Extent	Treatment_Description
27	KYNANCE CLOSE	Heaton	All of Road	CW Resurfacing 40mm Worst First
28	KING ALFRED ROAD	Harold Wood	All of Road	CW Resurfacing 100mm Worst First
29	ELM AVENUE	Upminster	All of Road	CW Resurfacing 100mm Worst First
30	ASHLEIGH GARDENS	Upminster	All of Road	CW Resurfacing 100mm Worst First
31	BIRD LANE	Cranham	Footpath 147 to A127 (other section resurfaced in 2013/14)	CW Resurfacing 40mm Worst First
32	HAMILTON DRIVE	Harold Wood	All of Road	CW Resurfacing 40mm Worst First
33	STANLEY ROAD SOUTH	South Hornchurch	All of road (Except junction that is for March 2019)	CW Resurfacing 40mm Worst First
34	HEATON GRANGE ROAD	Pettits	Reed Pond Walk to Risebridge Road (only the adopted section)	CW Resurfacing 100mm Worst First
35	BEVAN WAY	Hacton	All of Road (Except junction with Central Drive)	CW Resurfacing 50mm Glass Grid Worst
36	GERPINS LANE	South Hornchurch	All of Road	CW Resurfacing 40mm Worst First
37	DANYON CLOSE	Rainham And Wennington	All of Road	CW Resurfacing 100mm Worst First
38	CEDAR AVENUE	Upminster	All of Road	CW Resurfacing 100mm Worst First
39	ROSEWOOD AVENUE	Elm Park	Roundabout	CW Resurfacing 100mm & 40mm Worst First
40	DURRANTS CLOSE	Rainham And Wennington	All of Road	CW Resurfacing 40mm Worst First

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No	Road_Name	Ward	Extent	Treatment_Description
41	THE ELKINS	Pettits	All of Road	CW Resurfacing 100mm & 40mm Worst First
42	BEDFORD GARDENS	St Andrews	All of Road	CW Resurfacing 100mm Worst First
43	FOLKES LANE	Cranham	All of road	CW Resurfacing 40mm Worst First
44	HAVERING DRIVE	Pettits	All of Road	CW Resurfacing 100mm Worst First
45	PARKSIDE AVENUE	Pettits	All of Road	CW Resurfacing 40mm Worst First
46	CEDAR GARDENS	Upminster	All of Road	CW Resurfacing 100mm Worst First
47	TUDOR GARDENS	Upminster	All of road	CW Resurfacing 100mm Worst First
48	HYLAND WAY	Hylands	Hornchurch Road to Hyland Close	CW Resurfacing 40mm Worst First
49	GROSVENOR GARDENS	Cranham	All of Road	CW Resurfacing 100mm Worst First
50	SWANBOURNE DRIVE	Hacton	All of Road	CW Resurfacing 40mm Worst First
51	PARK DRIVE	Pettits	North St to Dorset Ave	CW Resurfacing 40mm Worst First
52	RAPHAEL AVENUE	Pettits	All of Road	CW Resurfacing 100mm Worst First
53	CARLTON ROAD	Romford Town	Balgores Lane to Stanley Avenue	CW Resurfacing 100mm Worst First

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Highways Investment Programme 2019-20: List of locations – Footways and Footpaths

No.	Road_Name	Ward	Extent/Between	Treatment_Description
1	GABRIEL CLOSE	Havering Park	Entirety	FW Renew Asphalt Worst
2	MURFITT WAY	Upminster	Entirety	FW Renew Asphalt Worst
3	PETERSFIELD CLOSE	Gooshays	Entirety	FW Renew Asphalt Worst
4	NOAK HILL ROAD	Heaton	Taunton Road-Straight Road & Kynance Close-North Hill Drive	FW Renew Asphalt Worst
5	BURNHAM ROAD	Brooklands	Entirety	FW Renew Asphalt Worst
6	EVELYN SHARP CLOSE	Squirrels Heath	Entirety	FW Renew Asphalt Worst
7	KIRBY CLOSE	Gooshays	Entirety	FW Renew Asphalt Worst
8	NORTH HILL GREEN	Gooshays	Entirety	FW Renew Asphalt Worst
9	WIGTON ROAD	Gooshays	Entirety	FW Renew Asphalt Worst
10	DAGNAM PARK SQUARE	Gooshays	Entirety	FW Renew Asphalt Worst
11	THE COBBLES	Cranham	Entirety	FW Renew Asphalt Worst
12	THE MOUNT	Heaton	Entirety	FW Renew Asphalt Worst
13	BIDEFORD CLOSE	Heaton	Entirety	FW Renew Asphalt Worst
14	DUNSTER CRESCENT	Cranham	Entirety	FW Renew Asphalt Worst
15	ROWAN WALK	Squirrels Heath	Entirety	FW Renew Asphalt Worst
16	RAVENS COURT GROVE	St Andrews	Entirety	FW Renew Asphalt Worst
17	ROBIN CLOSE	Havering Park	Entirety	FW Renew Asphalt Worst
18	KERRY DRIVE	Cranham	Entirety	FW Renew Asphalt Worst
19	LONDONS CLOSE	Upminster	Entirety	FW Renew Asphalt Worst
20	BARNESLEY ROAD	Harold Wood	Entirety	FW Renew Asphalt Worst
21	MACDONALD WAY	Squirrels Heath	Entirety	FW Renew Asphalt Worst
22	THE GLEN	Rainham And Wennington	Entirety	FW Renew Asphalt Worst
23	PENZANCE GARDENS	Gooshays	Entirety	FW Renew Asphalt Worst
24	BENJAMIN CLOSE	Romford Town	Entirety	FW Renew Asphalt Worst

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No.	Road_Name	Ward	Extent/Between	Treatment_Description
25	ST JOHNS ROAD	Havering Park	Entirety	FW Renew Asphalt Worst
26	INGREBOURNE GARDENS	Cranham	Eversleigh Gardens-Hall Lane	FW (MergeXover) ASP-Asphalt [H2] Worst
27	CHURCH VIEW	Upminster	Entirety	FW Renew Asphalt Worst
28	PRIORY ROAD	Gooshays	Entirety	FW Renew Asphalt Worst
29	WOODLANDS AVENUE	Emmerson Park	Entirety	FW Renew Asphalt Worst
30	HITCHIN CLOSE	Heaton	Entirety	FW Renew Asphalt Worst
31	MIRAMAR WAY	Hacton	Entirety	FW Renew Asphalt Worst
32	DOWNHAM CLOSE	Mawneys	Entirety	FW Renew Asphalt Worst
33	WIGTON WAY	Gooshays	Entirety	FW Renew Asphalt Worst
34	SWINDON GARDENS	Gooshays	Entirety	FW Renew Asphalt Worst
35	BROSELEY ROAD	Gooshays	Entirety	FW Renew Asphalt Worst
36	LONGTOWN ROAD	Heaton	Entirety	FW Renew Asphalt Worst
37	DORKING RISE	Gooshays	Entirety	FW Renew Asphalt Worst
38	CATHERINE ROAD	Squirrels Heath	Entirety	FW Renew Asphalt Worst
39	LODGE LANE	Mawneys	Entirety	FW Renew Asphalt Worst
40	CRYSTAL AVENUE	Hacton	Collier Row Road-Frinton Road	FW Renew Asphalt Worst
41	PENRITH ROAD	Gooshays	Entirety	FW Renew Asphalt Worst
42	LABURNUM WALK	Cranham	Entirety	FW Renew Asphalt Worst
43	SOUTH VIEW DRIVE	Upminster	Entirety	FW Renew Asphalt Worst
44	SACKVILLE CRESCENT	Squirrels Heath	Entirety	FW Renew Asphalt Worst
45	SPRINGFIELD GARDENS	Upminster	Entirety	FW Renew Asphalt Worst
46	ELM PARK AVENUE	St Andrews	Fairfield Avenue-Argyle Gardens	FW Renew Asphalt Worst
47	FOOTPATH 92	Harold Wood	Abbs Cross Lane-Brian Close	FW Renew Asphalt Worst
48	FOOTPATH 33	Gooshays	Kingsbridge and Halesworth Road Barnstaple Road and Montgomery Crescent	FW Renew Asphalt Worst
49	FOOTPATH 53	Gooshays	Petersfield Avenue between Redruth Road and Hucknall Close	FW Renew Asphalt Worst FW (MergeXover) ASP-Asphalt [H2] Worst

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No.	Road_Name	Ward	Extent/Between	Treatment_Description
50	FOOTPATH 27	Heaton	Hilldene Avenue and Daventry Road	FW Renew Asphalt Worst
51	FOOTPATH 24	Heaton	Straight Road and Daventry Road	FW Renew Asphalt Worst
52	RETFORD PATH	Gooshays	Entirety	FW Renew Asphalt Worst
53	LANGHAM COURT	St Andrews	Entirety	FW (Merge/Over) ASP-Asphalt [H2] Worst
54	SUNNYDENE CLOSE	Harold Wood	Entirety	FW Renew Asphalt Worst
55	FOOTPATH 246	South Hornchurch	Willoughby Drive and Dagenham Road	FW Renew Asphalt Worst
56	FOOTPATH 58	Gooshays	Tiverton Drive and Dagnam Park Drive Lamb Lane South-opp. no 232 & Eastwood Drive-south for 140Lm & New Cottages-south 140Lm	FW Renew Asphalt Worst
57	WENNINGTON ROAD	Rainham And Wennington	Entirety	FW Renew Asphalt Worst
58	KINGSBRIDGE CLOSE	Harold Wood	Entirety	FW Renew Asphalt Worst
59	RUTLEY CLOSE	Harold Wood	Entirety	FW Renew Asphalt Worst
60	FOOTPATH 45	Gooshays	Chippenham Road and Gooshays Drive	FW Renew Asphalt Worst
61	OCKENDON ROAD	Upminster	Bridge Cottages Grafton Cottages & Church Lane eastwards 250Lm & vicinity of Old Post Office 100Lm	FW Renew Asphalt Worst
62	FOOTPATH 102	Harold Wood	South Arterial Road and Hamilton Drive	FW Renew Asphalt Worst
63	REDRUTH GARDENS	Gooshays	Entirety	FW Renew Asphalt Worst
64	FONTWELL PARK GARDENS	Hacton	Entirety	FW Renew Asphalt Worst
65	LITTLE GAYNES LANE	Upminster	Entirety	FW Renew Asphalt Worst
66	FOOTPATH 195	Upminster	Church View and St Mary's Lane	FW Renew Asphalt Worst
67	HALL LANE	Harold Wood	Vicinity of Corrisland Close	FW Renew Asphalt Worst
68	FOOTPATH 109	Brooklands	Cedar Road and Poplar Street	FW Renew Asphalt Worst
69	FOOTPATH 255	South Hornchurch	Rainham Road and Anstead Drive	FW Renew Asphalt Worst
70	HAZEL CLOSE	St Andrews	Entirety	FW Renew Asphalt Worst
71	RETFORD CLOSE	Gooshays	Entirety	FW Renew Asphalt Worst

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No.	Road_Name	Ward	Extent/Between	Treatment_Description
72	LODGE COURT	St Andrews	Entirety	FW Renew Asphalt Worst
73	FOOTPATH 159	Hylands	Rockingham Avenue and Harrow Drive	FW Renew Asphalt Worst
74	LIVINGSTONE TERRACE	South Hornchurch	Entirety	FW (MergeXover) ASP-Asphalt [H2] Worst
75	FOOTPATH 48	Gooshays	Tring Gardens and Whitchurch Road	FW Renew Asphalt Worst
76	KINGS LYNN DRIVE	Gooshays	Entirety	FW Renew Asphalt Worst
77	TRING GREEN	Gooshays	Entirety	FW Renew Asphalt Worst
78	ASTRA CLOSE	Elm Park	Entirety	FW Renew Asphalt Worst
79	NORTHALLERTON WAY	Gooshays	Entirety	FW Renew Asphalt Worst
80	MELKSHAM CLOSE	Harold Wood	Entirety	FW Renew Asphalt Worst
81	FOOTPATH 135	Squirrels Heath	Margaret Close and Hastings Road	FW Renew Asphalt Worst
82	REDRUTH WALK	Gooshays	Entirety	FW Renew Asphalt Worst
83	FOOTPATH 97	Harold Wood	Melksham Gardens and Melksham Close	FW Renew Asphalt Worst
84	FOOTPATH 79	Pettits	Parkside Avenue and Eastern Avenue East	FW Renew Asphalt Worst
85	FOOTPATH 42	Gooshays	Old Moat Mews and North Hill Drive	FW Renew Asphalt Worst
86	FOOTPATH 29	Heaton	Daventry Road and Edenhall Close	FW Renew Asphalt Worst
87	FOOTPATH 184	St Andrews	Shirley Gardens and Priors Park	FW Renew Asphalt Worst
88	FOOTPATH 217	Hacton	Bevan Way, Hacton Lane and Clement Way	FW Renew Asphalt Worst
89	FOOTPATH 183	St Andrews	Warren Drive to Hartland Road	FW Renew Asphalt Worst
90	HORNCHURCH ROAD	St Andrews	Harrow Public House-Roneo Link	FW Renew Asphalt Worst
91	FOOTPATH 222	Upminster	Little Gaynes Lane and Gaynes Park Road	FW Renew Asphalt Worst
92	FOOTPATH 75	Pettits	Chaseside Close and Havering Road	FW Renew Asphalt Worst
93	FOOTPATH 94	Harold Wood	Spillsby Road and Alverstone Road	FW Renew Asphalt Worst
94	MESSANT CLOSE	Harold Wood	Entirety	FW Renew Asphalt Worst
95	FOOTPATH 201	Upminster	Greenbanks and Chester Avenue	FW Renew Asphalt Worst

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No.	Road_Name	Ward	Extent/Between	Treatment_Description
96	PARK DRIVE	Upminster	Entirety	FW Renew Asphalt Worst